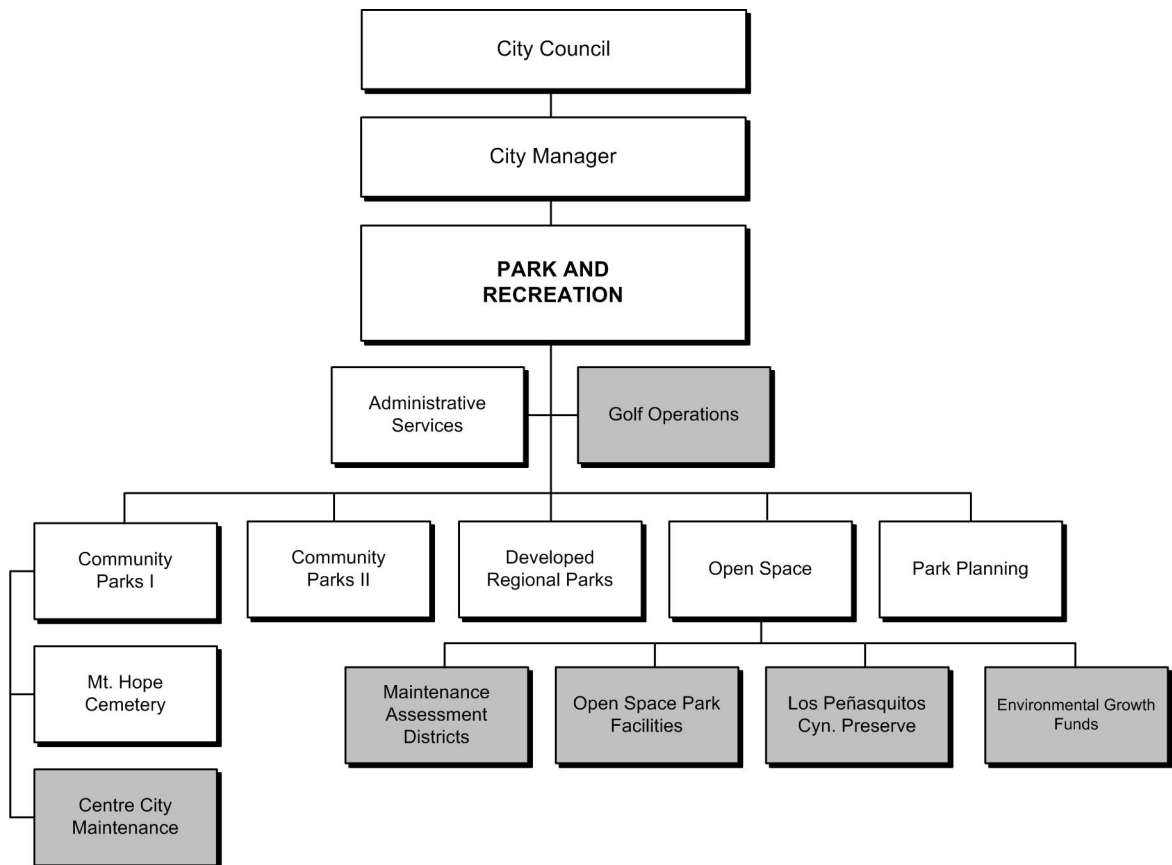




Park and Recreation



Park & Recreation

Mission Statement

To acquire, develop, operate and maintain a park and recreation system that enriches the quality of life for residents and visitors alike and preserves it for future generations.

Department Description

The Park and Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for the community. The Department manages three major elements that contribute to the Mayor's Goals and City Council Priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space:

With almost 36,000 acres of parks, open space and aquatic areas available throughout the City, the Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthful outdoor settings. Both landscaped and natural environments provide valuable opportunities for individuals, families and groups to enjoy passive and active leisure. Joint use agreements with schools maximize use and provide active, programmable sports turf in park-deficient neighborhoods. Open space areas conserve and protect sensitive habitat and cultural history, and provide educational opportunities.

Recreational Facilities:

The Department operates and maintains several hundred recreational facilities. These facilities include recreation centers, playgrounds, senior centers, teen centers, athletic fields, tennis courts, swimming pools, campgrounds, nature centers and visitor's centers, gymnasiums, meeting rooms, weight rooms, historic sites, amphitheaters, a skate park, boat launches, docks, fishing piers and more. These facilities bring persons with diverse backgrounds together to enjoy special events, relax, and strengthen neighborhood bonds. The Department also operates the City's Mt. Hope Cemetery, which provides low cost burial services.

Recreational Programs:

Recreation programs, team sports, and games help build self-esteem, confidence, social harmony,

independent thinking, self-discipline, improve health and promote conflict resolution skills for youth and adults. Programs offered throughout the City include ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, bird watching, nature walks, golf, day camps, softball, track, archery, holiday parties, cultural events, outdoor movies, senior trips, tiny tot classes, and much more.

Budget Dollars at Work

35,482 Estimated park, open space and aquatic acres
51 Recreation centers (including leased sites)
13 Permanent swimming pools open year-round
19 After school program sites
26 Approximate miles of shoreline
8 Senior citizen centers
177 Playgrounds (per 2000 audit)
104 Joint-use areas
76,000+ Interments at Mt. Hope Cemetery
361,000 Annual rounds of golf at Torrey Pines and Balboa Park Golf Courses
37 Active maintenance assessment districts
83 Street medians in the Gas Tax Program
181 Community, neighborhood, mini and resource parks
71 Open space areas
20,000 Estimated annual enrollment in Learn-to-Swim sessions
100,000 Persons served annually in the Senior Citizens and Disabled Services Programs

Service Efforts and Accomplishments

In the last year, many department accomplishments contributed in numerous ways to the Mayor's Goal #3, Create neighborhoods we can be proud of:

The Department secured State and federal funding to enhance neighborhood, community, and regional parks throughout the City. Examples of recent awards are \$272,960 for development of 38th Street Canyon Park, \$975,000 for a Balboa Park parking, land use and circulation study, \$1 million for Otay Valley Regional Park improvements, and \$6 million for Balboa Park improvements.

A State grant allocation of \$12 million was awarded

Park & Recreation

Service Efforts and Accomplishments (continued)

to the San Diego River Park. This Park traverses through 5,800-acres of open space park land, including Mission Trails Regional Park and historic Old Mission Dam.

Recreation programs offered included City Heights Urban Village Tet Festival with 15,000 participants, Annual Fiestas Patrias at Cesar Chavez Park with 1,800 participants, various team sports including a new ice hockey team, Memorial Community Park Juneteenth Celebration with 600 participants, and a Mother's Day Tea with 300 participants.

Balboa Park Activity Center was voted the number one recreational facility in San Diego by a San Diego Union Tribune online poll. The Park's gardens were voted as both Editorial Winner and Audience Winner for Best Public Garden. Balboa Park was also voted #1 as "Best Place to Spend a Few Hours". Other top ten winners in this category included Presidio Park. Balboa Park Ranger Tours were ranked in the top five "Best Ways to See the City."

Balboa Park was named in the top 20 "Best Urban Trails on the Continent" in 2002 by Runner's World Magazine. The article states that "nearly every city in North America has at least one sprawling urban park... but the true exceptions are those cities with wilderness areas sliced by natural-surface trails a stone's throw from downtown - places where you can instantly replace the dissonance of daily life with the sights, sounds and scents of nature. Now these spots are special."

The 2008 U.S. Open was awarded to Torrey Pines South Golf Course by the United States Golf Association. The award followed a successful redesign by famous Golf Course Architect, Rees Jones. The Course is now considered a championship layout and can be played as long as 7,607 yards. Due to this exciting news, it is anticipated that television viewer ratings and attendance at all future Buick Invitational Tournaments will increase dramatically. An estimated \$100 million is expected for the local economy due to the 2008 Open.

For over 50 years, the Park and Recreation Department has provided Civic Dance, offering classes in tap, jazz, and ballet for ages four to adult at community locations throughout the City. Over 2,500 students enroll each session.

The Department educated San Diego area school children on the value of San Diego's diverse and fragile eco-system via park ranger-led interpretive talks to such schools/groups as: Bay Park Elementary, Edison Academy, North City Outdoor Classroom, La Jolla Country Day, Warren Walker Middle School, Del Sol Academy, El Cajon Valley Middle School, Jones Elementary, Kroc Middle School, Sherman Heights Community School, and Boys and Girls Clubs.

Over 700 trees were planted in parks, open space, and street medians, including 500 native trees planted in Otay Valley Regional Park through an interagency partnership (Cities of San Diego and Chula Vista and the County of San Diego).

Communities were enhanced by various beautification projects throughout the park system with new plant materials, replacement sod, and turf renovations.

An estimated 590 tons of trash were removed from Otay Valley Regional Park with the aid of volunteers who donated approximately 5,000 hours to the beautification effort.

Park and Recreation Department-owned open space areas now constitute over 21,000 acres, with several thousand more expected in 2004 through Multiple Species Conservation Program (MSCP) land acquisition. San Diego now has five large open space parks totaling 14,300 acres with 150 miles of trails, all managed in Fiscal Year 2003 by 23 park rangers and maintenance staff.

At Mission Trails Regional Park, more than 71,000 individuals enjoyed the Visitors Center and volunteers provided more than 25,000 hours of assistance. In addition, over 7,700 school children attended field trips at Mission Trails, with about 3,000 being guided by Park Rangers, and over 7,000 participating in programs such as hiking, educational classes, concerts and camps.

Park & Recreation

Service Efforts and Accomplishments (continued)

In Sabre Springs, a trail was restored by volunteer efforts and funded by the local Maintenance Assessment District. This section of trail is a link for hiking from the Pacific Ocean to the Salton Sea.

The Department also contributed to the Mayor's Goal #4, Clean up our beaches and bays.

With the help of 5,000 volunteers from the beach communities, 50 beach clean up activities took place.

Following major holidays, where hundreds of thousands of residents and tourists visited our beaches and bays, park crews removed over 35 tons of debris and trash, promptly and efficiently.

Invasive non-native vegetation along Tecolote Creek, Otay Valley, the San Diego River, Fiesta Island and Famosa Slough, was removed and indigenous species were replanted in the same areas.

The second Wetland Avengers event was held at the Southern Wildlife Preserve in Mission Bay, with over 600 people in attendance. Volunteers cleaned and beautified the area, removed invasive vegetation, planted native plants, and installed interpretive signs.

San Diego's water was protected through a partnership between Mission Bay Park rangers and the Environmental Services Department for a public education and enforcement program aimed at curtailing illegal dumping on Fiesta Island. Staff handed out fliers and provided information as vehicles entered the island. Enhanced enforcement resulted in several successful prosecutions for illegal dumping. Illegal dumps were removed at Kellogg Park, Fiesta Island, the Torrey Pines Gliderport and Sunset Cliffs Natural Park.

All Park and Recreation employees were trained in Best Management Practices (BMP) to avoid storm water pollution. An Environmental Protection Agency review found the Park and Recreation BMPs policies and procedures to be innovative, exemplary in their comprehensiveness, and a model for agencies

at the local, State, and federal level.

The following Department efforts contributed to the Mayor's Goal #8, Make San Diego America's Safest City:

The Department's Brush Management Program prevented brush fires by clearing over 100 acres of weeds and dry brush in canyons and other property, up over 40 percent in acres cleared compared to 2001.

Neighborhood safety was enhanced through installation of the first solar lights in the City as part of an effort by North Park Maintenance Assessment District (MAD) to install 150 new mid-block lights by 2004.

Other Department accomplishments include:

The Department celebrated 35 years of providing aquatics programs to San Diego communities without permanent swimming pools. Each "portable pool," erected each Summer, provided a celebration event with food, games, prizes, and free swimming for children.

The lives of people with disabilities were enriched by co-sponsoring and hosting the 13th Annual Best of the West Quad Rugby Tournament, the 24th Annual Wheelchair Over-the-Line Tournament, the Annual Buddy Walk (to promote Down Syndrome awareness), and the U.S. Open Wheelchair Tennis Tournament, considered to be the most prestigious event on the wheelchair tennis circuit.

Mission Bay Park has approximately 14 million visitors annually and hosted many special events that have become San Diego traditions including the Over-the-Line Tournament, Bayfair/Thunderboats, Rock and Roll Marathon, Crew Classic Rowing Regatta, Mission Bay Triathlon, and the Mission Bay Boat Parade of Lights.

More than 300 organized events and 25 runs/walks called Balboa Park home due to the Park's vast beauty and cultural prominence. Events included December Nights, San Diego Earth Works, St. Patrick's Day Parade, Rock and Roll Marathon, Circus Vargas, Circus Mundial, and Cheval Theater.

Park & Recreation

Service Efforts and Accomplishments (continued)

In Fiscal Year 2002, over 20,252 volunteers contributed 210,308 hours to the Department. Using the national average value of \$16.05 per hour for volunteer time, the total value to the Department was over \$3,375,000.

Park Planning staff implemented several new initiatives to facilitate "On Time On Budget" parks capital project completion. Project assignments were realigned to coincide with council district boundaries. A proposal to streamline the community review process was approved by the Park and Recreation Board and is moving forward. Scheduling staff and resources have been added for enhanced project monitoring and to align with the monitoring systems in other City departments.

Future Outlook

Park Forestry:

Red Gum Lerp Pysillid is a serious pest of Eucalyptus trees throughout the City. Many park trees have defoliated as many as three times; some will not survive. Also, Balboa Park is a worldwide-recognized botanical garden that includes many unique and aging trees. The Citywide Park Forestry Section is developing a plan for tree planting to promote age and species diversity in the park system. Additional funds will be required for contractual removals and plan development/implementation.

Storm Drain Policy:

Park and Recreation is responsible for protecting storm drains located in all acres it maintains. The Department must also mitigate any and all resulting storm drain pollution from use of park facilities by the public which includes irrigation, weddings, filming, picnics, and special events. This massive task involves increased duties for staff and equipment needs.

Mission Bay/Shoreline Beach Water Pollution:

Periodic beach closures due to bacterial pollution are an ongoing issue at beaches located within Mission

Bay and on the oceanfront. General Services Department's Storm Water Pollution Prevention Division is spearheading a comprehensive analysis of potential pollution sources to identify problems and develop corrective strategies as needed for Mission Bay. Similar efforts are occurring nationwide.

Mission Bay Park Development Funding:

The 1994 Mission Bay Park Master Plan Update identifies approximately \$171 million in public improvements to be constructed. Many of the planned improvements have not been implemented, and no funding source has been identified. Under a proposal approved by the Mayor and City Council, a portion of proceeds derived from Mission Bay leaseholds will be set aside in a fund allocated for capital improvements in Mission Bay Park as well as other regional City parks.

Water Conservation:

The Department will be monitoring drought conditions; determining irrigation methods and water-use procedures that are most effective, and looking for ways to conserve water, including synthetic turf and xeriscape landscaping wherever possible.

Joint Use Agreements:

The Department will continue to work with the San Diego Unified School District to renew approximately 26 expired joint use agreements pursuant to a recently approved memorandum of understanding for joint use facilities. An inventory and analysis of each joint use site will be conducted prior to renewal of expired agreements to identify needed capital improvements and to address worn facilities that have reached the end of their life span.

Citywide Parks Master Plan:

Consistent with the findings of the City Council Budget Work Group in 2002, a proposed Citywide Parks System Master Plan would provide a long-range planning and policy tool reflecting the City's vision for and commitment to acquire, preserve, develop and manage parks and open space in San Diego. Additionally, an update to the park-related elements of the General Plan is necessary. Adequate staffing will be key to developing the Parks Master Plan and to proactive long-range planning.

Future Outlook (continued)

San Diego River Park:

With the increased emphasis placed on the creation of the San Diego River Park through the efforts of local elected officials and the formation of a State approved San Diego River Conservancy, staff is proceeding with development of a City of San Diego River Park Master Plan.

Balboa Park Parking, Circulation and Land Use Study:

This study will provide a comprehensive evaluation of transportation needs for the Central Mesa and Inspiration Point areas of the park and surrounding communities. The results will help guide future locations of parking facilities, the development of parkland, and the operation of transit facilities.

Park & Recreation

Division/Major Program Descriptions

Administrative Services

The Administrative Services Division provides overall direction and planning for the Department. Responsibilities include budget and fee development, customer satisfaction surveys, long-range and strategic planning efforts, public information management, training and information systems management.

Community Parks I

This Division operates and maintains park and recreation facilities and programs mostly in City Council Districts 1, 2, 5, and 6. Responsibilities include overseeing recreation center operations, park maintenance, after school programs, and joint-use areas. The Division also operates and maintains Mt. Hope Cemetery; downtown maintenance, which includes the Centre City Maintenance program; and Citywide special events support.

Community Parks II

This Division operates and maintains park and recreation facilities and programs mostly in City Council Districts 3, 4, 7, and 8. Responsibilities include overseeing recreation center operations, park maintenance, after school programs, and joint-use areas. In addition, the Division operates all 13 permanent municipal swimming pools and administers the Disabled Services and Senior Citizens Programs.

Developed Regional Parks

This Division operates and maintains two developed regional parks, Balboa and Mission Bay Parks, and provides management and maintenance at San Diego City beaches and shoreline parks. In addition, the Division provides park ranger service at Balboa, Mission Bay, Chollas Lake, Presidio Park, and Mission Hills parks. The Division provides Citywide heavy maintenance services including mowing, sweeping, aquatic features, park forestry, irrigation, and sports turf maintenance and special events permitting and management. The Division also provides park maintenance and historic/cultural resource management at Presidio Hill, and coordinates the Citywide civic dance program, Balboa Park Activity Center, and the Municipal Gymnasium.

Golf Operations

This program manages Park and Recreation Department Golf Operations within a self-sustaining Golf Operations Enterprise Fund. Golf Operations consists of Torrey Pines and Balboa Park Golf Courses.

Open Space

The Open Space Division is responsible for the management of roughly 21,000 acres of City-owned open space, including all open space parks (Mission Trails, Tecolote/Marian Bear/Rose Canyons, Los Penasquitos, Black Mountain, Otay Valley), as well as many open space canyons and watersheds throughout San Diego. The Division encompasses the park ranger program, brush management, maintenance and litter control, and natural resource planning. Additionally, the Open Space Division manages the City's 37 Maintenance Assessment Districts and all of the enhanced Gas Tax/TransNet-funded street medians.

Park Planning

This Division manages the Park and Recreation Department's Development

Park & Recreation

Division/Major Program Descriptions (continued)

Park Planning

Office and Capital Improvements Program. This includes management of the park inventory and land acquisition, general plan standards, project management for regional park planning, development of population based parks, grants management, donations, corporate giving, partnerships, and the Citywide Matching Funds Program.

Park & Recreation				
	FY 2002 ACTUAL	FY 2003 BUDGET	FY 2004 PROPOSED	FY 2003-2004 CHANGE
Positions	964.34	974.92	915.95	(58.97)
Personnel Expense	\$ 42,951,188	\$ 45,824,046	\$ 46,861,570	\$ 1,037,524
Non-Personnel Expense	\$ 44,528,208	\$ 54,360,171	\$ 49,166,146	\$ (5,194,025)
TOTAL	\$ 87,479,396	\$ 100,184,217	\$ 96,027,716	\$ (4,156,501)

Park & Recreation

Department Staffing

	FY 2002 ACTUAL	FY 2003 BUDGET	FY 2004 PROPOSED
GENERAL FUND			
Mt Hope Cemetery			
Administration	3.00	3.00	3.00
Grounds Maintenance	9.75	9.75	7.00
Interment	3.25	3.25	3.00
Total	16.00	16.00	13.00
Park & Rec-Administrative Svcs			
Administration	4.10	4.10	4.10
Department Financial & IS Support	1.75	2.25	2.25
Department Wide Training	2.50	2.50	2.50
Total	8.35	8.85	8.85
Community Parks I			
Community Parks	54.20	130.24	118.25
Division Management	2.50	2.00	2.00
Division Wide Support Services	7.00	5.00	5.30
Downtown Enhancement Program	3.13	3.13	3.31
Mission Bay Park	17.75	23.30	18.65
NTC Park Management	1.66	1.66	1.66
Special Events Support	5.60	8.00	8.25
Total	91.84	173.33	157.42
Developed Regional Parks			
Administration	3.00	3.50	3.50
Balboa Park Rangers	7.10	7.10	8.10
Beaches/Shoreline Parks	60.22	61.41	52.53
BP & Horticultural Management	64.88	67.06	66.48
BP Facility Management & Citywide Dance	39.19	39.69	36.06
CityWide Maintenance Services	98.47	100.12	102.56
Division-Wide Support Services	8.00	11.00	12.70
Mission Bay Park	75.12	74.47	68.94
Total	355.98	364.35	350.87

Park & Recreation

Department Staffing (continued)

	FY 2002 ACTUAL	FY 2003 BUDGET	FY 2004 PROPOSED
GENERAL FUND			
Community Parks II			
Administration	3.00	3.00	3.00
After School Playground Program	36.31	18.90	19.02
Division Wide Support Services	5.00	5.00	5.00
Park & Building Maintenance	103.26	70.92	73.00
Recreation Facilities Operation	67.44	65.45	56.50
Recreational/Social/Cultural Program	139.45	98.49	80.86
Senior & Disabled Services	12.87	13.87	13.87
Total	367.33	275.63	251.25
Park Planning Division			
Administration	2.00	2.00	2.00
Development Office	5.00	5.00	4.00
Division Wide Support Services	4.75	2.75	2.75
Open Space Land Planning/Management	2.60	2.60	1.75
Park Project Planning	8.50	9.50	9.25
Total	22.85	21.85	19.75
Special Services Division			
Special Services Division	0.25	0.00	0.00
Total	0.25	0.00	0.00
Open Space Division			
Administration	0.00	4.00	4.90
General Open Space Maintenance	4.40	4.40	5.90
Open Space Park Management	18.35	20.77	18.27
Street Median Maintenance	1.35	2.35	2.35
Total	24.10	31.52	31.42
LOS PENASQUITOS CANYON PRESERVE			
Los Penasquitos Cnyn Preserve			
Ranger Program	2.00	2.00	2.00
Total	2.00	2.00	2.00
GOLF COURSE ENTERPRISE			
Golf Course Enterprise Fund			
Balboa Park Golf Course	29.00	29.00	29.00
District Management	2.75	2.50	2.50
District Wide Support Services	2.50	2.50	2.50
Torrey Pines Golf Course	36.00	42.00	42.00
Total	70.25	76.00	76.00

Park & Recreation

Department Staffing (continued)

	FY 2002 ACTUAL	FY 2003 BUDGET	FY 2004 PROPOSED
CENTRE CITY MAINT/COORDINATION			
Centre City Maint/Coordination			
Downtown Enhancement Program	5.39	5.39	5.39
Total	5.39	5.39	5.39

Park & Recreation

Department Expenditures

	FY 2002 ACTUAL	FY 2003 BUDGET	FY 2004 PROPOSED
GENERAL FUND			
Mt Hope Cemetery			
Administration	\$ 279,366	\$ 228,693	\$ 237,440
Grounds Maintenance	\$ 822,547	\$ 809,529	\$ 675,822
Interment	\$ 275,073	\$ 280,732	\$ 308,199
Perpetuity Fund Investment Services	\$ 20,270	\$ 85,308	\$ 85,308
Total	\$ 1,397,255	\$ 1,404,262	\$ 1,306,769
Park & Rec-Administrative Svcs			
Administration	\$ 352,356	\$ 448,950	\$ 471,049
Department Financial & IS Support	\$ 303,153	\$ 221,013	\$ 236,446
Department Wide Training	\$ 292,205	\$ 172,655	\$ 183,118
Total	\$ 947,713	\$ 842,618	\$ 890,613
Community Parks I			
Community Parks	\$ 8,412,315	\$ 10,974,220	\$ 10,739,882
Division Management	\$ 237,784	\$ 182,837	\$ 211,967
Division Wide Support Services	\$ 670,732	\$ 637,466	\$ 636,170
Downtown Enhancement Program	\$ 316	\$ 433,979	\$ 457,828
Mission Bay Park	\$ 1,089,371	\$ 1,317,706	\$ 1,179,997
NTC Park Management	\$ 78,286	\$ 118,458	\$ 121,527
Special Events Support	\$ 565,666	\$ 453,052	\$ 540,531
Total	\$ 11,054,469	\$ 14,117,718	\$ 13,887,902
Developed Regional Parks			
Administration	\$ 276,743	\$ 299,913	\$ 317,960
Balboa Park Rangers	\$ 623,569	\$ 491,327	\$ 555,511
Beaches/Shoreline Parks	\$ 4,497,392	\$ 4,785,729	\$ 4,435,181
BP & Horticultural Management	\$ 3,646,780	\$ 3,910,527	\$ 4,101,897
BP Facility Management & Citywide Dance	\$ 2,812,002	\$ 2,676,666	\$ 2,518,748
CityWide Maintenance Services	\$ 8,141,853	\$ 9,128,099	\$ 9,740,732
Division-Wide Support Services	\$ 620,945	\$ 722,989	\$ 893,774
Mission Bay Park	\$ 4,469,070	\$ 5,183,827	\$ 5,168,023
Total	\$ 25,088,355	\$ 27,199,077	\$ 27,731,826
Community Parks II			
Administration	\$ 234,793	\$ 255,487	\$ 272,767
After School Playground Program	\$ 561,927	\$ 716,717	\$ 640,051
Division Wide Support Services	\$ 535,283	\$ 564,466	\$ 622,690
Park & Building Maintenance	\$ 7,167,766	\$ 8,181,107	\$ 8,154,248
Recreation Facilities Operation	\$ 3,637,266	\$ 2,722,314	\$ 2,576,094
Recreational/Social/Cultural Program	\$ 4,707,733	\$ 4,165,767	\$ 4,024,297
Senior & Disabled Services	\$ 656,468	\$ 732,448	\$ 851,954
Total	\$ 17,501,235	\$ 17,338,306	\$ 17,142,101

Park & Recreation

Department Expenditures (continued)

	FY 2002 ACTUAL	FY 2003 BUDGET	FY 2004 PROPOSED
GENERAL FUND			
Park Planning Division			
Administration	\$ 249,822	\$ 207,997	\$ 218,909
Development Office	\$ 1,930,726	\$ 1,752,242	\$ 709,722
Division Wide Support Services	\$ 449,993	\$ 296,977	\$ 298,716
Open Space Land Planning/Management	\$ 112,757	\$ 203,112	\$ 146,192
Park Project Planning	\$ 1,640,954	\$ 2,361,347	\$ 1,480,471
Recreation Centers/Parks	\$ 525,690	\$ -	\$ -
Total	\$ 4,909,942	\$ 4,821,675	\$ 2,854,010
Special Services Division			
Special Services Division	\$ 8,113	\$ -	\$ -
Total	\$ 8,113	\$ -	\$ -
Open Space Division			
Administration	\$ 8,206	\$ 345,253	\$ 465,328
General Open Space Maintenance	\$ 512,936	\$ 540,513	\$ 803,196
Open Space Park Management	\$ 1,478,268	\$ 1,864,309	\$ 1,811,896
Street Median Maintenance	\$ 575,246	\$ 1,012,651	\$ 1,127,045
Total	\$ 2,574,656	\$ 3,762,726	\$ 4,207,465
LOS PENASQUITOS CANYON PRESERVE			
Los Penasquitos Cnyn Preserve			
Ranger Program	\$ 139,224	\$ 156,268	\$ 162,369
Total	\$ 139,224	\$ 156,268	\$ 162,369
GOLF COURSE ENTERPRISE			
Golf Course Enterprise Fund			
Balboa Park Golf Course	\$ 2,791,188	\$ 2,597,548	\$ 3,263,755
District Management	\$ 386,960	\$ 376,980	\$ 398,739
District Wide Support Services	\$ 127,126	\$ 207,994	\$ 241,430
Torrey Pines Golf Course	\$ 3,975,621	\$ 5,514,424	\$ 5,505,449
Total	\$ 7,280,895	\$ 8,696,946	\$ 9,409,373
CENTRE CITY MAINT/COORDINATION			
Centre City Maint/Coordination			
Downtown Enhancement Program	\$ 940,793	\$ 963,822	\$ 980,090
Total	\$ 940,793	\$ 963,822	\$ 980,090
OPEN SPACE PK FACILITES			
Open Space Pk Facilities			
Bond Interest & Redemption	\$ 6,915,954	\$ 7,040,218	\$ 7,176,418
Total	\$ 6,915,954	\$ 7,040,218	\$ 7,176,418

Park & Recreation

Department Expenditures (continued)

	FY 2002 ACTUAL	FY 2003 BUDGET	FY 2004 PROPOSED
EGF - MAINT & OPER (1/3)			
EGF - Maint. & Oper. (1/3)			
Egf - Maintenance & Operation Only	\$ -	\$ 404	\$ -
Open Space Maintenance/Management	\$ 1,805,289	\$ 6,799,959	\$ 3,102,362
Total	\$ 1,805,289	\$ 6,800,363	\$ 3,102,362
EGF O/S ACQ & DEBT SERV (2/3)			
EGF O/S Acq & Debt Serv (2/3)			
EGF O/S Acquisition & Debt Service (2/3)	\$ -	\$ 490,789	\$ 626,989
Open Space Maintenance/Admin Reimb	\$ 6,915,503	\$ 6,549,429	\$ 6,549,429
Total	\$ 6,915,503	\$ 7,040,218	\$ 7,176,418

Park & Recreation

Significant Budget Adjustments

CENTRE CITY MAINT/COORDINATION

Centre City Maint/Coordination	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, Fiscal Year 2004 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00	\$ 25,411
Support for Information Technology Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00	\$ 3,302
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ (12,445)

EGF - MAINT & OPER (1/3)

EGF - Maint. & Oper. (1/3)	Positions	Cost
Reimbursement for San Diego River Master Plan This enhancement is for partial reimbursement for costs related to the San Diego River Master Plan.	0.00	\$ 100,000
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ 83,925
Support for Contractual Services Increased costs of contracts for items such as uniforms, custodial, tree removals, rodent control, equipment repair, etc. Contracts are used when it is found that the service can be effectively provided at a lower cost to the City, or when the required service is not provided by City staff. Adjustments are required each year, usually equal to the growth in the Consumer Price Index or other factors.	0.00	\$ 9,508
Increased Cost for Maintenance Assessment Districts (MADs) Reimbursement for Open Space Maintenance Provides for anticipated increase in cost per acre for Environmental Growth Fund support for MAD open space acre reimbursements.	0.00	\$ 3,683
Support for Information Technology Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00	\$ 1,497

Park & Recreation

Significant Budget Adjustments (continued)

EGF - MAINT & OPER (1/3)

EGF - Maint. & Oper. (1/3)	Positions	Cost
Reduction of Onetime Expenditure - Otay Trailer Purchase and Maintenance Assessment District (MAD) Start-Up Costs	0.00	\$ (200,000)
Remove onetime expense portion for an office trailer for Otay Regional Open Space Park. Remove onetime transfer to create a special fund for development of MAD's. This is a revolving fund that is replenished from the MAD, once it is established.		
Reduction of Transfer to General Fund	0.00	\$ (3,696,614)
Reduces transfer to General Fund for Balboa Park maintenance expenses. Franchise fee revenues are not projected to maintain Fiscal Year 2003 transfer level.		

EGF O/S ACQ & DEBT SERV (2/3)

EGF O/S Acq & Debt Serv (2/3)	Positions	Cost
Bond Interest and Redemption	0.00	\$ 136,200
Required addition for the scheduled increase in bond payment interest and redemption costs.		

GENERAL FUND

Community Parks I	Positions	Cost
Salary and Benefit Adjustments	0.00	\$ 416,346
Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, Fiscal Year 2004 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.		
Staffing and Support for New Facilities	0.48	\$ 325,259
Black Mountain Ranch Neighborhood Park West		
Black Mountain Ranch Community Park Fields/Restrooms		
Pantoja Park Off-leash Area (Pending)		
Canyonside Lighting Upgrade		
Pacific Beach Joint Use		
Rancho Bernardo Community Park Lighting		
Wangenheim Middle School Field Lighting		
S. Clairemont Community Park Picnic Shelter		
N. Clairemont Community Park Tot Lot Expansion and ADA Upgrade		
Via Del Norte Mini-park Playground		
Tot Lot Improvements for ADA/Safety:		
Ridgewood		
Sandburg		
Carmel Del Mar		
Solana Highlands		

Park & Recreation

Significant Budget Adjustments (continued)

GENERAL FUND

Community Parks I	Positions	Cost
Transfer of Staffing from Developed Regional Parks Division Transfer #1: As part of the Department reorganization, 0.30 Public Information Clerk and 0.25 District Manager positions will be transferred from Developed Regional Parks to Community Parks I. (See Transfer #2.)	0.55	\$ 35,680
Support for Information Technology Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00	\$ 4,231
Annualization of Staffing and Support for New Facilities Partially Added in Fiscal Year 2003 Lindbergh Park Restroom Americans with Disabilities Act Upgrade	0.06	\$ 2,982
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ (150,273)
Reduction of Supplies and Services Reduces landscape maintenance contracts by 28% for 755 community park acres in the northern City areas. This will mean less tree trimming and landscaping services. Unforeseen situations such as vandalism, emergency tree removal, and storm damage will impact other community recreation programs when funds are diverted to address these problems.	0.00	\$ (356,430)
Reduction of Recreation Center Hours of Operation Reduces recreation center operating hours to 40 hours per week from 60-65 hours. Youth programs not provided on a cost-recovery basis will be impacted, including summer camps, homework programs, arts and crafts, etc. It is estimated that the reduction in services could reach 50%. Hourly staff will be impacted. (Weekly core hours of operation will be Monday through Thursday 2 to 8 pm, Friday 2 to 6 pm, with the remaining 12 hours per week dependent upon the needs of the community.	(17.00)	\$ (507,611)
Community Parks II	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, Fiscal Year 2004 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00	\$ 673,651

Park & Recreation

Significant Budget Adjustments (continued)

GENERAL FUND

Community Parks II	Positions	Cost
Staffing and Support for New Facilities	5.21	\$ 453,760
Imperial and Marketplace Landscape Corridor		
Kumeyaay School Joint Use		
Memorial Skateboard Park		
Zamorano School Joint Use		
Annualization of Staffing and Support for New Facilities Partially Added in Fiscal Year 2003	1.60	\$ 104,842
39th Street Neighborhood Park		
J Street Mini Park		
La Mirada School Joint Use		
Lewis School Joint Use		
McKinley School Joint Use		
Mountain View Community Park Expansion		
Princess Del Cerro Tot Lot Expansion		
Support for the Disabled Services Program (Reimbursable)	0.00	\$ 62,526
Increase required to maintain current service levels within the program. Funding provides for negotiated increases in staff and supply costs. (Reimbursed from Community Development Block Grant Funds.)		
Support for Information Technology	0.00	\$ 29,445
Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.		
Support for the Senior Services Program (Reimbursable)	0.00	\$ 15,565
Increase required to maintain current service levels within the program. Funding provides for negotiated increases in staff and supply costs. (Reimbursed from Community Development Block Grant Funds.)		
Position Reclassifications	0.00	\$ (11,194)
Pursuant to Charter Section 130 "Compensation Established" and Personnel Regulation B-2 "Classification Studies", three positions were reclassified. There is a net decrease for these reclassifications.		
Removal of onetime expenses	0.00	\$ (48,000)
Remove motive equipment outlay requested for new facilities opened in Fiscal Year 2003.		
Non-Discretionary	0.00	\$ (193,512)
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.		

Park & Recreation

Significant Budget Adjustments (continued)

GENERAL FUND

Community Parks II	Positions	Cost
Reduction of Supplies, Services and Outlay Approximately 20% of contractual landscaping services, 30% of outlay, and 5% of recreation supplies and janitorial and cleaning supplies will be reduced. This will mean less frequent tree trimming, less miscellaneous landscaping services, and less replacement equipment. Programs at recreation centers will also be affected by reduced funds to purchase necessary recreation supplies.	0.00	\$ (207,057)
Reduction of Swimming Pool Hours of Operation Closure of all City pools to the public five months during the year (from November through mid March). Recreational swim, lap swim, fitness classes, or swim lessons will not be offered unless part of an existing contractual obligation. Every effort will be made to continue youth swim teams. Positions reduced include 6.20 Pool Guard II Hourly, 1.25 Swimming Pool Manager I Hourly and 0.45 Swimming Pool Manager II Hourly.	(7.90)	\$ (380,813)
Reduction of Recreation Center Hours of Operation Reduces recreation center operating hours to 40 hours per week from 60-65 hours. Youth programs not provided on a cost-recovery basis will be impacted, including summer camps, homework programs, arts and crafts, etc. It is estimated that the reduction in services could reach 50%. Hourly staff will be impacted. (Weekly core hours of operation will be Monday through Thursday 2 to 8 pm, Friday 2 to 6 pm, with the remaining 12 hours per week dependent upon the needs of the community.	(23.29)	\$ (695,418)
Developed Regional Parks	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, Fiscal Year 2004 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00	\$ 1,055,079
Staffing and Support for New Facilities Joint Use Facilities - Citywide Fiesta Island Development & Monitoring Balboa Park Facilities	7.00	\$ 874,073
Annualization of Staffing and Support for New Facilities Partially Added in Fiscal Year 2003 House of Puerto Rico La Mirada Elementary School Joint Use Lewis Middle School Turf Joint Use McKinley Elementary School Joint Use Mission Beach Boardwalk Widening	0.92	\$ 114,427

Park & Recreation

Significant Budget Adjustments (continued)

GENERAL FUND

Developed Regional Parks	Positions	Cost
Support for Information Technology Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00	\$ 61,213
Reduction of Custodial Maintenance at Lifeguard/Mission Bay Headquarters Eliminates maintenance services for the Community Parks I Division Headquarters. Maintenance staff from Robb Field Skate Park will perform basic maintenance services at the Headquarters which will result in diminished services (reduced litter pick-up, slower response times for repairs, reduced restroom cleanings) at both facilities. Position reduced is 0.50 Grounds Maintenance Worker II.	(0.50)	\$ (22,985)
Reduction of Six Percent in Water Usage in Mission Bay Reduces water funds by six percent which is likely to cause damage to horticultural resources, particularly turf and trees.	0.00	\$ (25,500)
Transfer of Staffing to Community Parks I Transfer #2: As part of the Department reorganization, 0.30 Public Information Clerk and 0.25 District Manager positions will be transferred from Developed Regional Parks to Community Parks I. (See Transfer #1.)	(0.55)	\$ (35,680)
Reduction of Payment to San Diego Historical Society Eliminates contract for the reimbursement to San Diego Historical Society for the maintenance of Villa Montezuma.	0.00	\$ (38,000)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ (40,114)
Reduction of Citywide Management of Horticultural Collections Eliminates cultivation and dispersing of plants to 170 park sites. Annual flowers will not be dispensed to any park sites. Position reduced is 1.00 Nursery Gardener.	(1.00)	\$ (48,580)
Reduction of Hours of Operation at the Activity Center, Municipal Gym, and Morley Field in Balboa Park Reduces operating hours for the Balboa Park Activity Center to 40 hours per week from 71.5 currently provided. Reduces operating hours for the Municipal Gymnasium to 40 hours per week from 56 hours. Reduces operating hours for Morley Field to 40 hours per week from 46 hours. Positions reduced include 0.38 Recreation Center Director III, 0.75 Assistant Recreation Center Director and 1.25 Recreation Leader I Hourly.	(2.38)	\$ (116,054)

Park & Recreation

Significant Budget Adjustments (continued)

GENERAL FUND

Developed Regional Parks	Positions	Cost
Reduction of Infield Redevelopment Eliminates the annual redevelopment of approximately 180 baseball infields in the City. This will lead to uneven, rutted, and compacted fields and could cause closure of fields due to unsafe playing surfaces. Positions reduced include 2.00 Equipment Operator I.	(2.00)	\$ (148,658)
Reduction of Kelp/Eel Grass Removal from Ocean Front and Mission Bay Shoreline Areas Reduces removal of kelp from once every seven days to once every ten days. Positions reduced include 1.00 Equipment Operator II and 2.00 Heavy Truck Driver I.	(3.00)	\$ (169,074)
Reduction of Ocean and Mission Bay Shoreline Fire Rings by 50 Percent Reduces fire rings from 300 to 150. Removal of litter and debris from remaining fire rings would be delayed from seven to 10 days. Fires which are set on beach areas without fire rings may pose safety hazards. Positions reduced include 1.00 Equipment Operator II and 2.00 Heavy Truck Driver I.	(3.00)	\$ (169,074)
Reduction of Maintenance for Mission Bay Park Substantially reduces the summer work force and will result in reduced beach and park maintenance including the elimination of evening restroom cleanings and evening litter pickup during the summer. Positions reduced include 6.22 Grounds Maintenance Worker I Hourly.	(6.22)	\$ (195,366)
Reduction of Services, Vehicles, and Equipment for Beaches and Shoreline Parks Substantially reduces the summer work force and will result in reduced beach and park maintenance including the elimination of evening restroom cleanings and evening litter pickup during the summer. Positions reduced include 2.75 Grounds Maintenance Worker I Hourly.	(2.75)	\$ (232,958)
Support for Sports Turf Maintenance Team Support costs will be transferred to Transient Occupancy Tax.	0.00	\$ (330,000)

Mt Hope Cemetery	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, Fiscal Year 2004 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00	\$ 51,271
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ 8,793

Park & Recreation

Significant Budget Adjustments (continued)

GENERAL FUND

Mt Hope Cemetery	Positions	Cost
Support for Information Technology Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00 \$	2,965
Reduction of 1.00 Lead Cemetery Grounds Keeper This position represents 10% of Mt Hope Cemetery's grounds maintenance staff. Developed Regional Parks has assisted in restoring cemetery maintenance to a more acceptable and desirable level since responsibility for the cemetery shifted to Park and Recreation. Due to maintenance reductions throughout the park system, Developed Regional Parks assistance will be limited.	(1.00) \$	(50,213)
Reduction of 1.00 Light Equipment Operator This position represents 8% of Mt Hope Cemetery's operations staff. Position's primary duties of mowing have been replaced by the Citywide Mow Crew. Developed Regional Parks has assisted in restoring cemetery maintenance to a more acceptable and desirable level since responsibility for the cemetery shifted to Park and Recreation. Due to maintenance reductions throughout the park system, Developed Regional Parks assistance will be limited.	(1.00) \$	(51,751)
Reduction of 1.00 Equipment Technician II Reduces position responsible for repairing and maintaining equipment, 12% for Mt. Hope Cemetery and 88% for Citywide Mow Shop, under Developed Regional Parks. The loss of this position will impact mower repairs Citywide and may create a corollary reduction in cemetery and Citywide park maintenance service levels.	(1.00) \$	(58,558)
Open Space Division	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, Fiscal Year 2004 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00 \$	90,160
Staffing and Support for New Facilities Mission Valley East Median Landscape Improvements Otay Valley River Park San Diego River Park Open Space Maintenance/Management (646 additional Multiple Species Conservation Program acres Citywide)	3.05 \$	436,144

Park & Recreation

Significant Budget Adjustments (continued)

GENERAL FUND

Open Space Division	Positions	Cost
Gas Tax and TransNet Reimbursement Increases for Street Median Maintenance (Reimbursable) Provides for contract increases for landscape maintenance contract costs. Provides support for new facilities coming online in Fiscal Year 2004 for the Street Median Maintenance Program. The program is funded by Gas Tax and TransNet.	0.00	\$ 112,938
Transfer of Staffing from Park and Recreation Park Planning Division Transfer #3: As part of the Department reorganization, 0.85 Senior Planner position will be transferred from Park Planning to Open Space Division. (See Transfer #4.)	0.85	\$ 74,830
Annualization of Staffing and Support for New Facilities Partially Added in Fiscal Year 2003 Tecolote Nature Center Expansion	0.42	\$ 22,510
Support for Information Technology Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00	\$ 2,243
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ (4,549)
Reduction in Litter/Weed Abatement Services Reduces contracts by 10% for general Citywide open space maintenance, tree maintenance, weed management, litter clean-up, signage and fencing, resulting in a general deterioration in open space appearance.	0.00	\$ (8,943)
Delay of Mission Trails Equestrian Staging Area Eliminates the 0.42 Grounds Maintenance Worker II position and related non-personnel expenses. Facility opening scheduled for Fiscal Year 2005.	(0.42)	\$ (43,209)
Reduction in Open Space Park Maintenance Eliminates 1.0 Ground Maintenance Worker II at Kumeyaay Campground, resulting in reduced maintenance at the Mission Trails Park and the campground. Reduced services include litter clean up, weed management, tree maintenance, trail repairs, etc.	(1.00)	\$ (51,578)
Reduction in Open Space Park Management Services Eliminates 1.50 Park Ranger positions at Mission Trails Park, 0.50 Park Ranger at Tecolote/Tri-Canyon Park and 1.00 Park Ranger at Black Mountain Park. There will be reduced ranger patrols at all open space parks/areas, resulting in reduced enforcement. Educational and interpretive programs, trail maintenance, and habitat protection will be reduced.	(3.00)	\$ (185,807)

Park & Recreation

Significant Budget Adjustments (continued)

GENERAL FUND

Park & Rec-Administrative Svcs	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, Fiscal Year 2004 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00	\$ 44,347
Support for Information Technology Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00	\$ 8,084
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ (4,436)
Park Planning Division	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, Fiscal Year 2004 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00	\$ 92,121
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ 4,083
Position Reclassifications Pursuant to Charter Section 130 "Compensation Established" and Personnel Regulation B-2 "Classification Studies", 1.00 Project Assistant and .25 Principal Drafting Aide positions were reclassified to 1.00 Project Officer I position. There is a net decrease of .25 Principal Drafting Aide position.	(0.25)	\$ (3,006)
Support for Information Technology Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00	\$ (19,778)
Transfer of Staffing and Support to Open Space Division Transfer #4: As part of the department reorganization, a 0.85 Senior Planner position will be transferred from Park Planning to Open Space Division. (See Transfer #3).	(0.85)	\$ (74,830)
Reduction of Management Position Reduction of 1.00 Assistant Resource Development Officer as part of Budgetary Savings Plan.	(1.00)	\$ (100,028)

Park & Recreation

Significant Budget Adjustments (continued)

GENERAL FUND

Park Planning Division	Positions	Cost
Reduction in Grant Matching Funds Reduces source of matching dollars required for competitive grants. Reduces ability to utilize Proposition 40 RZH bond funds of approximately \$5.8M if appropriated by the State. The City has three years to secure funds. Matching balance remaining for Fiscal Year 2004 is \$446,955. In the last two years, this funding has secured over \$2.6M in outside funding for play areas, coastal access, trails, and more. Grant matches would require funding from other sources (CDBG, TOT, FBA, etc.) that are very limited.	0.00	\$ (907,971)
Reduction in Community Matching Funds Program Reduces ability to match donations to provide many community-sponsored repairs, special events, supplies and improvements. Balance remaining for Fiscal Year 2004 is \$400,372. It is recommended that the balance of funds be prioritized to focus on projects that support the programming of youth activities in low income communities, deferred maintenance projects and assist the Department in funding park enhancements.	0.00	\$ (958,256)

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, Fiscal Year 2004 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00	\$ 369,797
Capital Improvement Project Scheduling Changes Provides funding for the following capital projects: Torrey Pines Replacement of North/South Course Restrooms; Balboa Park Golf Course Restroom Renovation; Balboa Park 18-Hole Golf Course Concrete Step and Hand Railing Replacement; and Balboa Park Golf Course Fence Replacement.	0.00	\$ 580,000
Rent Adjustment Increase in payment to the General Fund for use of land.	0.00	\$ 322,608
Replacement of Specialized Equipment for Golf Provides for the initial cost of replacement of various specialized equipment required to maintain course conditions at an acceptable level.	0.00	\$ 257,650

Park & Recreation

Significant Budget Adjustments (continued)

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund	Positions	Cost
Support for Contractual Services Increased costs of contracts for items such as uniforms, custodial, tree removals, rodent control, equipment repair, etc. Contracts are used when it is found that the service can be effectively provided at a lower cost to the City, or when the required service is not provided by City staff. Adjustments are required each year, usually equal to the growth in the Consumer Price Index or other factors.	0.00	\$ 178,628
On-Going Costs of Specialized Equipment for Golf Provides for the maintenance and usage costs for various specialized equipment required to maintain course conditions at an acceptable level.	0.00	\$ 100,000
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ 26,916
Position Reclassifications Pursuant to Charter Section 130 "Compensation Established" and Personnel Regulation B-2 "Classification Studies", two positions were reclassified.	0.00	\$ 22,011
Support for Information Technology Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00	\$ 4,817
Capital Improvement Project Scheduling Adjustments Removes capital projects funded in Fiscal Year 2003.	0.00	\$ (1,150,000)

LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Cnyn Preserve	Positions	Cost
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, Fiscal Year 2004 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00	\$ 6,811
Support for Information Technology Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00	\$ 231
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ (941)

Park & Recreation

Significant Budget Adjustments (continued)

OPEN SPACE PK FACILITIES

Open Space Pk Facilities	Positions	Cost
Bond Interest and Redemption	0.00	\$ 136,200
Required addition for the scheduled increase in bond payment interest and redemption costs.		

Expenditures by Category

	FY2002 ACTUAL	FY2003 BUDGET	FY2004 PROPOSED
PERSONNEL			
Salaries & Wages	\$ 32,620,968	\$ 34,426,442	\$ 33,773,576
Fringe Benefits	\$ 10,330,220	\$ 11,397,604	\$ 13,087,994
SUBTOTAL PERSONNEL	\$ 42,951,188	\$ 45,824,046	\$ 46,861,570
NON-PERSONNEL			
Supplies & Services	\$ 34,761,854	\$ 42,313,616	\$ 36,876,617
Information Technology	\$ 109,315	\$ 461,494	\$ 512,057
Energy/Utilities	\$ 8,687,324	\$ 10,035,852	\$ 9,643,566
Equipment Outlay	\$ 969,715	\$ 1,549,209	\$ 2,133,906
SUBTOTAL NON-PERSONNEL	\$ 44,528,208	\$ 54,360,171	\$ 49,166,146
TOTAL	\$ 87,479,396	\$ 100,184,217	\$ 96,027,716

Park & Recreation

Key Performance Measures

		FY 2002 ACTUAL	FY 2003 BUDGET	FY 2004 PROPOSED
Average cost per hour to operate a recreation center	(1)	\$49.17	\$49.75	\$75
Average annual cost per acre for turf maintenance at parks, joint-use area and athletic fields	(2)	\$4,086	\$5,218	\$5,499
Average cost per acre for open space grounds maintenance	(3)	\$29.39	\$29.07	\$29.89
Average cost of swimming pool operations per pool user	(4)	\$5.01	\$3.87	\$5.02
Average cost of Torrey Pines course maintenance per round of golf	(5)	\$8.74	\$8.31	\$9.54
Average cost of Balboa Park course maintenance per round of golf	(6)	\$6.68	\$4.23	\$4.78
Average cost per interment	(7)	\$514	\$530	\$582
Average cost of grant administration per grant dollar awarded		\$0.02	\$0.17	\$0.13

(1) Utilities, data processing, and leased sites are not included; Reduction to 40 hours/week in Fiscal Year 2004 budget results in an increase per hour, although overall costs decrease.

(2) Fiscal Year 2002 efficiency is estimated only, pending review by City Auditor.

(3) Utilities, rangers, Citywide fire hazard protection services, maintenance assessment districts, and administration costs not included.

(4) Does not include utilities or Developed Regional Parks aquatics maintenance costs; in Fiscal Year 2003 one of the busiest pools in the system, Bud Kearns, was closed for seven months due to a major repair; Closure of pools for five months in Fiscal Year 2004 budget results in an increase per hour, although overall costs decrease.

(5) These figures measure routine daily maintenance activities only and do not include all maintenance functions; Decrease in rounds for Fiscal Year 2002 resulted from South Course closure during reconstruction, and decrease in play overall from the September 11 events and resulting economic downturn; Fiscal Year 2003 figure includes increased expenditures for Grounds Maintenance Workers I positions and maintenance materials required to maintain renovated South Course; Fiscal Year 2003 figure also reflects decrease in projected rounds on South Course as approved by City Council on November 6, 2001; Fiscal Year 2004 figure includes increased expenditures for Soil and Conditioner, Garden Stock, and Chemicals.

(6) These figures measure routine daily maintenance activities only and do not include all maintenance functions; Due to course upgrades, in Fiscal Year 2002 utility expenses, litter control, soil, and other contractual services exceeded budget; A decrease in rounds for Fiscal Year 2002 resulted from the September 11 events and resulting economic downturn.

(7) Reflects direct costs for opening/closing burial sites, and transporting vaults to gravesites. Does not include administrative costs, or all maintenance staff costs.

Park & Recreation

Salary Schedule

GENERAL FUND

Mt Hope Cemetery

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>		<i>Total</i>
1107	Administrative Aide II	1.00	1.00	\$	44,197	\$ 44,197
1296	Cemetery Manager	1.00	1.00	\$	57,714	\$ 57,714
1438	Equipment Technician II	1.00	0.00	\$	-	\$ -
1440	Equipment Operator II	1.00	1.00	\$	43,568	\$ 43,568
1467	Grounds Maintenance Worker I	3.00	3.00	\$	27,651	\$ 82,953
1468	Grounds Maintenance Worker II	5.00	5.00	\$	31,249	\$ 156,247
1535	Clerical Assistant II	1.00	1.00	\$	30,468	\$ 30,468
1568	Lead Cemetery Groundskeeper	1.00	0.00	\$	-	\$ -
1594	Light Equipment Operator	1.00	0.00	\$	-	\$ -
1974	Utility Supv	1.00	1.00	\$	45,794	\$ 45,794
	Overtime Budgeted	0.00	0.00		-	\$ 4,050
	Pesticide App Lic	0.00	0.00		-	\$ 2,020
	Standby Pay	0.00	0.00		-	\$ 1,565
	Temporary Help	0.00	0.00		-	\$ 2,244
Total		16.00	13.00		\$	470,820

Park & Rec-Administrative Svcs

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>		<i>Total</i>
1348	Info Systems Analyst II	0.50	0.50	\$	56,142	\$ 28,071
1746	Word Processing Operator	1.25	1.25	\$	33,015	\$ 41,269
1871	Sr Public Information Officer	1.00	1.00	\$	54,916	\$ 54,916
1876	Executive Secretary	1.05	1.05	\$	46,239	\$ 48,551
1879	Sr Clerk/Typist	1.00	1.00	\$	38,040	\$ 38,040
1917	Supv Management Analyst	1.00	1.00	\$	71,076	\$ 71,076
1972	Safety & Training Manager	1.00	1.00	\$	71,232	\$ 71,232
2125	Asst To Park & Recreation	1.00	1.00	\$	85,560	\$ 85,560
2153	Deputy City Manager	0.05	0.05	\$	171,160	\$ 8,558
2179	Park And Recreation Director	1.00	1.00	\$	131,631	\$ 131,631
Total		8.85	8.85		\$	578,904

Community Parks I

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>		<i>Total</i>
1105	Administrative Aide I	1.00	1.00	\$	37,987	\$ 37,987
1106	Sr Management Analyst	1.00	1.00	\$	62,561	\$ 62,561
1131	Area Manager II	11.00	11.00	\$	53,626	\$ 589,882
1192	Asst Recreation Center Director	19.42	19.42	\$	31,823	\$ 618,008

Park & Recreation

Salary Schedule (continued)

GENERAL FUND Community Parks I

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>	<i>Total</i>
1418	District Manager	2.25	2.50	\$ 65,575	\$ 163,937
1467	Grounds Maintenance Worker I	1.11	1.11	\$ 27,651	\$ 30,693
1468	Grounds Maintenance Worker II	60.72	61.26	\$ 31,249	\$ 1,914,334
1470	Grounds Maintenance Supv	0.84	0.84	\$ 39,821	\$ 33,450
1535	Clerical Assistant II	1.00	1.00	\$ 30,468	\$ 30,468
15651	Recreation Leader I	34.18	17.18	\$ 25,124	\$ 431,629
1642	Grounds Maintenance Manager	1.77	1.77	\$ 53,223	\$ 94,205
1648	Payroll Specialist II	2.00	2.00	\$ 36,573	\$ 73,145
1735	Recreation Center Director III	14.10	14.10	\$ 45,139	\$ 636,465
1746	Word Processing Operator	1.00	1.00	\$ 33,015	\$ 33,015
1776	Public Information Clerk	0.00	0.30	\$ 33,063	\$ 9,919
17941	Recreation Aide	2.46	2.46	\$ 18,522	\$ 45,565
1796	Recreation Center Director II	6.00	6.00	\$ 41,446	\$ 248,674
1873	Recreation Center Director I	5.48	5.48	\$ 38,669	\$ 211,904
1978	Utility Worker I	6.00	6.00	\$ 31,988	\$ 191,927
1979	Utility Worker II	1.00	1.00	\$ 34,136	\$ 34,136
2214	Deputy Director	1.00	1.00	\$ 115,613	\$ 115,613
	Temporary Help	0.00	0.00	-	\$ 1,108
	Total	173.33	157.42	\$	5,608,625

Developed Regional Parks

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>	<i>Total</i>
1104	Account Clerk	1.00	1.00	\$ 32,826	\$ 32,826
1107	Administrative Aide II	1.00	1.00	\$ 44,197	\$ 44,197
1131	Area Manager II	2.00	2.00	\$ 53,626	\$ 107,251
1192	Asst Recreation Center Director	0.75	0.00	\$ -	\$ -
1218	Assoc Management Analyst	1.50	1.50	\$ 55,514	\$ 83,271
1265	Seven-Gang Mower Operator	9.02	11.38	\$ 39,297	\$ 447,202
1274	Building Supv	1.00	1.00	\$ 41,865	\$ 41,865
1288	Carpenter	1.00	1.00	\$ 45,192	\$ 45,192
1389	Custodian II	14.50	14.50	\$ 27,456	\$ 398,107
13891	Custodian II	2.10	2.10	\$ 27,456	\$ 57,657
1390	Custodian III	4.00	4.00	\$ 29,918	\$ 119,673
1418	District Manager	5.25	5.00	\$ 65,575	\$ 327,873
1436	Equipment Technician I	11.67	12.86	\$ 37,175	\$ 478,070
1438	Equipment Technician II	4.00	4.00	\$ 41,498	\$ 165,992

Park & Recreation

Salary Schedule (continued)

GENERAL FUND

Developed Regional Parks

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>		<i>Total</i>
1439	Equipment Operator I	16.18	15.37	\$	39,454	\$ 606,415
1440	Equipment Operator II	12.00	10.00	\$	43,568	\$ 435,675
1441	Equipment Technician III	1.00	1.00	\$	45,353	\$ 45,353
1467	Grounds Maintenance Worker I	6.00	6.00	\$	27,651	\$ 165,905
14671	Grounds Maintenance Worker I	14.03	5.06	\$	27,651	\$ 139,914
1468	Grounds Maintenance Worker II	145.38	146.06	\$	31,249	\$ 4,564,279
14681	Grounds Maintenance Worker II	0.50	0.50	\$	31,250	\$ 15,625
1470	Grounds Maintenance Supv	8.20	8.20	\$	39,823	\$ 326,545
1513	Heavy Truck Driver I	9.00	5.00	\$	37,726	\$ 188,628
1514	Horticulturist	3.00	3.00	\$	56,484	\$ 169,451
15311	Recreation Leader II	3.63	3.63	\$	28,661	\$ 104,038
1532	Intermediate Stenographer	3.00	3.00	\$	34,162	\$ 102,487
1535	Clerical Assistant II	1.00	2.00	\$	30,468	\$ 60,936
15651	Recreation Leader I	4.96	3.71	\$	25,124	\$ 93,210
1579	Laborer	3.00	3.00	\$	29,970	\$ 89,911
1594	Light Equipment Operator	8.00	8.00	\$	36,153	\$ 289,227
1627	Nursery Gardener	6.13	5.13	\$	33,534	\$ 172,029
1628	Nursery Supervisor	1.00	1.00	\$	40,083	\$ 40,083
1634	Park Ranger	9.00	10.00	\$	40,709	\$ 407,094
1642	Grounds Maintenance Manager	7.00	7.00	\$	53,223	\$ 372,559
1644	Pesticide Applicator	3.00	3.00	\$	41,446	\$ 124,337
1645	Pesticide Supv	1.00	1.00	\$	40,752	\$ 40,752
1648	Payroll Specialist II	2.00	2.00	\$	36,573	\$ 73,145
1732	Aquatics Technician II	3.95	3.95	\$	43,568	\$ 172,092
1735	Recreation Center Director III	2.00	1.62	\$	45,140	\$ 73,126
1737	Aquatics Technician I	3.00	3.00	\$	38,957	\$ 116,870
1738	Aquatics Technician Supv	1.00	1.00	\$	47,706	\$ 47,706
1746	Word Processing Operator	1.00	1.00	\$	33,015	\$ 33,015
1776	Public Information Clerk	3.00	2.70	\$	33,062	\$ 89,268
17941	Recreation Aide	0.50	0.50	\$	18,522	\$ 9,261
1797	Recreation Specialist	1.00	1.00	\$	44,406	\$ 44,406
1821	Sr Park Ranger	1.00	1.00	\$	53,062	\$ 53,062
1879	Sr Clerk/Typist	1.00	1.00	\$	38,040	\$ 38,040
1919	Supv Custodian	1.00	1.00	\$	32,642	\$ 32,642
1968	Tree Maintenance Crewleader	2.00	2.00	\$	36,696	\$ 73,392
1974	Utility Supv	4.00	4.00	\$	45,794	\$ 183,175
1975	Sr Utility Supv	1.00	1.00	\$	50,300	\$ 50,300

Park & Recreation

Salary Schedule (continued)

GENERAL FUND

Developed Regional Parks

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>	<i>Total</i>
1978	Utility Worker I	9.10	9.10	\$ 31,988	\$ 291,092
1979	Utility Worker II	2.00	2.00	\$ 34,136	\$ 68,272
2214	Deputy Director	1.00	1.00	\$ 110,016	\$ 110,016
	Field Training Pay	0.00	0.00	-	\$ 34,162
	Pesticide App Lic	0.00	0.00	-	\$ 3,654
	Total	364.35	350.87	\$	12,500,325

Community Parks II

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>	<i>Total</i>
1107	Administrative Aide II	1.00	1.00	\$ 44,197	\$ 44,197
1131	Area Manager II	11.00	12.00	\$ 53,626	\$ 643,510
1192	Asst Recreation Center Director	21.00	21.00	\$ 33,360	\$ 700,551
1218	Assoc Management Analyst	1.00	1.00	\$ 55,514	\$ 55,514
1418	District Manager	5.00	5.00	\$ 65,574	\$ 327,870
1467	Grounds Maintenance Worker I	1.00	3.00	\$ 27,651	\$ 82,953
1468	Grounds Maintenance Worker II	60.53	60.96	\$ 31,249	\$ 1,904,961
15311	Recreation Leader II	12.99	13.37	\$ 28,661	\$ 383,192
1532	Intermediate Stenographer	1.00	1.00	\$ 34,162	\$ 34,162
1535	Clerical Assistant II	3.00	3.00	\$ 30,468	\$ 91,404
1565	Recreation Leader I	0.12	0.12	\$ 26,092	\$ 3,131
15651	Recreation Leader I	47.34	27.05	\$ 25,124	\$ 679,604
1642	Grounds Maintenance Manager	1.00	0.00	\$ -	\$ -
1648	Payroll Specialist II	2.00	2.00	\$ 36,573	\$ 73,145
1735	Recreation Center Director III	12.00	12.00	\$ 45,139	\$ 541,673
1746	Word Processing Operator	1.00	1.00	\$ 33,015	\$ 33,015
17941	Recreation Aide	8.92	8.92	\$ 18,522	\$ 165,219
1796	Recreation Center Director II	9.00	9.00	\$ 41,446	\$ 373,011
1797	Recreation Specialist	7.25	6.25	\$ 44,406	\$ 277,536
1873	Recreation Center Director I	5.00	6.00	\$ 38,669	\$ 232,011
19051	Swimming Pool Manager I	7.19	5.94	\$ 31,726	\$ 188,453
1906	Swimming Pool Manager II	4.00	4.00	\$ 36,440	\$ 145,758
19061	Swimming Pool Manager II	2.23	1.78	\$ 36,439	\$ 64,862
1907	Swimming Pool Manager III	9.00	9.00	\$ 40,763	\$ 366,866
1931	Supv Recreation Specialist	5.50	6.50	\$ 50,903	\$ 330,870
19361	Pool Guard II	35.56	29.36	\$ 27,875	\$ 818,403
2214	Deputy Director	1.00	1.00	\$ 110,016	\$ 110,016

Park & Recreation

Salary Schedule (continued)

GENERAL FUND Community Parks II

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>	<i>Total</i>
	Bilingual - Regular	0.00	0.00	- \$	39,827
	Temporary Help	0.00	0.00	- \$	36,258
	Total	275.63	251.25	\$	8,747,972

Park Planning Division

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>	<i>Total</i>
1104	Account Clerk	1.00	1.00	\$ 32,826	\$ 32,826
1106	Sr Management Analyst	1.00	1.00	\$ 62,561	\$ 62,561
1107	Administrative Aide II	1.00	1.00	\$ 44,197	\$ 44,197
1218	Assoc Management Analyst	2.00	2.00	\$ 55,514	\$ 111,028
1638	Park Designer	6.00	7.00	\$ 70,028	\$ 490,193
1725	Principal Drafting Aide	1.25	1.00	\$ 53,465	\$ 53,465
1746	Word Processing Operator	0.75	0.75	\$ 33,016	\$ 24,762
1750	Project Assistant	1.00	0.00	\$ -	\$ -
1751	Project Officer I	0.00	1.00	\$ 68,481	\$ 68,481
1752	Project Officer II	2.00	2.00	\$ 81,476	\$ 162,952
1872	Sr Planner	1.85	0.00	\$ -	\$ -
1879	Sr Clerk/Typist	1.00	1.00	\$ 38,040	\$ 38,040
2214	Deputy Director	1.00	1.00	\$ 104,854	\$ 104,854
2243	Resource Development Officer	2.00	1.00	\$ 73,485	\$ 73,485
	Field Training Pay	0.00	0.00	- \$	7,619
	Reg Pay For Engineers	0.00	0.00	- \$	83,985
	Total	21.85	19.75	\$	1,358,448

Open Space Division

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>	<i>Total</i>
1192	Asst Recreation Center Director	1.00	1.00	\$ 33,360	\$ 33,360
1218	Assoc Management Analyst	1.00	1.00	\$ 55,514	\$ 55,514
1418	District Manager	1.00	1.00	\$ 65,576	\$ 65,576
1468	Grounds Maintenance Worker II	3.42	2.50	\$ 31,250	\$ 78,124
1579	Laborer	2.00	2.00	\$ 29,971	\$ 59,941
1634	Park Ranger	11.00	8.50	\$ 40,710	\$ 346,031
1642	Grounds Maintenance Manager	3.10	3.10	\$ 53,223	\$ 164,991
1648	Payroll Specialist II	0.50	0.50	\$ 36,572	\$ 18,286
1746	Word Processing Operator	1.00	1.00	\$ 33,015	\$ 33,015
1796	Recreation Center Director II	1.00	1.00	\$ 41,446	\$ 41,446

Park & Recreation

Salary Schedule (continued)

GENERAL FUND Open Space Division

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>		<i>Total</i>
1821	Sr Park Ranger	4.00	6.00	\$	53,062	\$ 318,371
1872	Sr Planner	1.00	1.90	\$	66,738	\$ 126,802
1873	Recreation Center Director I	0.00	0.42	\$	38,667	\$ 16,240
1974	Utility Supv	1.00	1.00	\$	45,794	\$ 45,794
2214	Deputy Director	0.50	0.50	\$	110,170	\$ 55,085
	Salaries & Wages Billed	0.00	0.00		-	\$ 12,161
	Total	31.52	31.42			\$ 1,470,737
General Fund Total		891.53	832.56			\$ 30,735,831

LOS PENASQUITOS CANYON PRESERVE Los Penasquitos Cnyn Preserve

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>		<i>Total</i>
1634	Park Ranger	1.00	1.00	\$	40,709	\$ 40,709
1821	Sr Park Ranger	1.00	1.00	\$	53,062	\$ 53,062
	Total	2.00	2.00			\$ 93,771

GOLF COURSE ENTERPRISE Golf Course Enterprise Fund

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>		<i>Total</i>
1218	Assoc Management Analyst	1.50	1.00	\$	55,514	\$ 55,514
1237	Payroll Specialist I	1.00	1.00	\$	35,079	\$ 35,079
1265	Seven-Gang Mower Operator	5.00	5.00	\$	39,298	\$ 196,488
1348	Info Systems Analyst II	0.50	0.50	\$	56,142	\$ 28,071
1389	Custodian II	1.00	1.00	\$	27,456	\$ 27,456
1436	Equipment Technician I	2.00	2.00	\$	37,175	\$ 74,349
1438	Equipment Technician II	2.00	2.00	\$	41,498	\$ 82,996
1439	Equipment Operator I	1.00	1.00	\$	39,455	\$ 39,455
1440	Equipment Operator II	1.00	1.00	\$	43,568	\$ 43,568
1467	Grounds Maintenance Worker I	21.25	21.25	\$	27,651	\$ 587,582
14671	Grounds Maintenance Worker I	0.25	0.25	\$	27,652	\$ 6,913
1480	Golf Starter	8.00	8.00	\$	31,752	\$ 254,018
14801	Golf Starter	3.50	3.50	\$	31,752	\$ 111,133
1481	Golf Starter Supv	2.00	1.00	\$	36,573	\$ 36,573
1482	Greenskeeper	11.00	11.00	\$	31,438	\$ 345,817

Park & Recreation

Salary Schedule (continued)

GOLF COURSE ENTERPRISE Golf Course Enterprise Fund

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>		<i>Total</i>
1483	Greenskeeper Supv	4.00	4.00	\$	40,084	\$ 160,334
1508	Irrigation Specialist	2.00	2.00	\$	39,848	\$ 79,695
1509	Golf Course Superintendent	2.00	2.00	\$	56,484	\$ 112,968
1535	Clerical Assistant II	1.00	1.00	\$	30,468	\$ 30,468
1594	Light Equipment Operator	3.00	3.00	\$	36,153	\$ 108,460
1644	Pesticide Applicator	1.00	1.00	\$	41,446	\$ 41,446
1797	Recreation Specialist	0.00	1.00	\$	44,406	\$ 44,406
1798	Golf Course Manager	1.00	1.00	\$	61,120	\$ 61,120
1917	Supv Management Analyst	0.00	0.50	\$	71,076	\$ 35,538
2273	Golf Course Operations Manager	1.00	1.00	\$	89,567	\$ 89,567
	Overtime Budgeted	0.00	0.00		-	\$ 44,500
	Total	76.00	76.00		\$	2,733,514

CENTRE CITY MAINT/COORDINATION Centre City Maint/Coordination

<i>Class</i>	<i>Position Title</i>	<i>FY 2003 Positions</i>	<i>FY 2004 Positions</i>	<i>Salary</i>		<i>Total</i>
1418	District Manager	0.50	0.50	\$	65,574	\$ 32,787
1470	Grounds Maintenance Supv	0.16	0.16	\$	39,825	\$ 6,372
1535	Clerical Assistant II	0.50	0.50	\$	30,468	\$ 15,234
1642	Grounds Maintenance Manager	0.23	0.23	\$	53,222	\$ 12,241
1974	Utility Supv	1.00	1.00	\$	45,794	\$ 45,794
1978	Utility Worker I	3.00	3.00	\$	31,988	\$ 95,964
	Overtime Budgeted	0.00	0.00		-	\$ 2,068
	Total	5.39	5.39		\$	210,460
PARK & RECREATION TOTAL		974.92	915.95		\$	33,773,576

Park & Recreation

Five-Year Expenditure Forecast

	FY 2004 PROPOSED	FY 2005 FORECAST	FY 2006 FORECAST	FY 2007 FORECAST	FY 2008 FORECAST
Positions	915.95	923.86	931.86	937.11	940.61
Personnel Expense	\$ 46,861,570	\$ 48,608,002	\$ 50,449,656	\$ 52,222,320	\$ 53,928,404
Non-Personnel Expense	\$ 49,166,146	\$ 51,759,749	\$ 53,496,316	\$ 56,132,455	\$ 57,867,929
TOTAL EXPENDITURES	\$ 96,027,716	\$ 100,367,751	\$ 103,945,972	\$ 108,354,775	\$ 111,796,333

Park & Recreation

Fiscal Year 2005

GENERAL FUND

Addition of 3.75 positions and support for planned new facilities at 252 Corridor, Edison School Joint Use, Encanto Community Park, Jefferson Joint Use, Lake Murray Community Park Tee Ball Field, Martin Luther King, Jr. Senior Center, Central Area School Joint Use, Vista Grande School Joint Use.

Addition of 3.00 positions and support is required for planned new facilities at the House of Spain and South Shores Promenade.

Addition of 1.16 positions and support for expansion of the Tecolote Nature Center, Mission Trails Equestrian Staging Area, a trailer and necessary equipment for Otay facility and additional open space acreage.

GOLF COURSE ENTERPRISE FUND

Reduction in expenditures due to onetime expenses for capital improvements projects.

Additional funding will be required for construction of the Balboa Park Clubhouse-Phase I as outlined in the Balboa Park Master Plan.

Additional funding for comfort station and snack stand, currently under construction.

Fiscal Year 2006

GENERAL FUND

Addition of 4.00 positions and support for planned new facilities at Otay Mesa Community Park and Recreation Center and Brooklyn/Kimbrough School Joint Use.

Addition of 4.00 positions and support is required for additional open space acreage and an interpretive center at Rancho Encantada.

GOLF COURSE ENTERPRISE FUND

Reduction in expenditures due to onetime expenses for Balboa Park Clubhouse-Phase I.

Park & Recreation

Five-Year Expenditure Forecast (continued)

	Park & Recreation
Fiscal Year 2006	Additional funding will be required for construction of the Balboa Park Clubhouse-Phase II as outlined in the Balboa Park Master Plan.
Fiscal Year 2007	<p>GENERAL FUND</p> <p>Addition of 0.25 positions and support for a planned new facility at City Heights Middle School.</p> <p>Addition of 5.00 positions and support is required for joint use area maintenance.</p> <p>Addition of support is required for additional open space acreage.</p> <p>GOLF COURSE ENTERPRISE FUND</p> <p>Reduction in expenditures due to onetime expenses for Balboa Park Clubhouse-Phase II.</p>
Fiscal Year 2008	<p>GENERAL FUND</p> <p>Addition of 0.50 positions and support for a planned new facility.</p> <p>Addition of 3.00 positions and support for Mission Trails Equestrian Center Phase II and additional open space acreage.</p>

Park & Recreation

Revenue and Expense Statement

CENTRE CITY MAINT/COORDINATION FUND
70209

	FY 2002 ACTUAL	FY 2003 ESTIMATED	FY 2004 PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 163,424	\$ 193,311	\$ 78,311
Designated for Unrealized Gains	\$ -	\$ 1,203	\$ 2,347
Prior Year Reserve for Advances and Deposits	\$ 35,888	\$ 33,541	\$ 33,541
Prior Year Reserve for Encumbrance	\$ 77,264	\$ 5,209	\$ 52,792
TOTAL BALANCE	\$ 276,576	\$ 233,264	\$ 166,991
REVENUE			
Interest on Investments	\$ 8,932	\$ 9,000	\$ 9,000
Sales Tax Allocation	\$ 888,549	\$ 888,549	\$ 888,549
TOTAL REVENUE	\$ 897,481	\$ 897,549	\$ 897,549
TOTAL BALANCE AND REVENUE	\$ 1,174,057	\$ 1,130,813	\$ 1,064,540
EXPENSE			
OPERATING EXPENSE			
Contractual Services	\$ 525,573	\$ 427,517	\$ 592,293
Equipment Outlay	\$ -	\$ 4,200	\$ 4,200
Non-Personnel Expense	\$ 160,787	\$ 243,888	\$ 68,001
Personnel Expense	\$ 242,193	\$ 272,984	\$ 298,374
Utilities	\$ 12,240	\$ 15,233	\$ 17,222
TOTAL OPERATING EXPENSE	\$ 940,793	\$ 963,822	\$ 980,090
TOTAL EXPENSE	\$ 940,793	\$ 963,822	\$ 980,090
RESERVE			
Designated for Unrealized Gain	\$ 1,203	\$ 2,347	\$ 2,347
Reserve for Advances to Central Garage	\$ 33,541	\$ 33,541	\$ 33,541
Reserve for Encumbrance	\$ 5,209	\$ 52,792	\$ 5,209
TOTAL RESERVE	\$ 39,953	\$ 88,680	\$ 41,097
TOTAL RESERVE	\$ 39,953	\$ 88,680	\$ 41,097
BALANCE	\$ 193,311	\$ 78,311	\$ 43,353
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 1,174,057	\$ 1,130,813	\$ 1,064,540

Park & Recreation

Revenue and Expense Statement

EGF - MAINT & OPER (1/3) FUND 105051

	FY 2002 ACTUAL	FY 2003 ESTIMATED	FY 2004 PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 664,808	\$ 3,268,297	\$ 39,856
Designated for Unrealized Gains	\$ 5,236	\$ 16,482	\$ -
Reserve Advance/Deposit	\$ 226,386	\$ 226,386	\$ 226,386
Reserve for Encumbrances	\$ 139,302	\$ 244,591	\$ 320,000
Reserve for Subsequent Year's Expenditures	\$ 239,671	\$ 223,457	\$ 200,000
TOTAL BALANCE	\$ 1,275,403	\$ 3,979,213	\$ 786,242
REVENUE			
Franchises	\$ 4,428,817	\$ 2,915,019	\$ 3,400,569
Interest Earnings	\$ 80,282	\$ 53,500	\$ 53,500
Other	\$ -	\$ 4,081	\$ -
TOTAL REVENUE	\$ 4,509,099	\$ 2,972,600	\$ 3,454,069
TOTAL BALANCE AND REVENUE	\$ 5,784,502	\$ 6,951,813	\$ 4,240,311
EXPENSE			
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Open Space Capital Projects	\$ 152,112	\$ 200,000	\$ 200,030
SD River Master Plan	\$ -	\$ -	\$ 100,000
TOTAL CIP EXPENSE	\$ 152,112	\$ 200,000	\$ 300,030
OPERATING EXPENSE			
Assessment Reserve	\$ -	\$ -	\$ 12,803
MAD Reimbursements	\$ 93,942	\$ 51,412	\$ 105,472
Prior Year Expenditures	\$ 109,181	\$ 151,722	\$ -
Regional Park Maintenance/Open Space Maintenance	\$ 1,450,054	\$ 5,282,437	\$ 2,354,057
Transfer to MAD Revolving Development Fund	\$ -	\$ 150,000	\$ -
Turf and Field Rehabilitation Reimbursement	\$ -	\$ 330,000	\$ 330,000
TOTAL OPERATING EXPENSE	\$ 1,653,177	\$ 5,965,571	\$ 2,802,332
TOTAL EXPENSE	\$ 1,805,289	\$ 6,165,571	\$ 3,102,362
RESERVE			
Designated for Unrealized Gains	\$ 16,482	\$ -	\$ -
Reserve Advance/Deposit (Vehicle Cost)	\$ 226,386	\$ 226,386	\$ 226,386
Reserve for Encumbrances	\$ 244,591	\$ 320,000	\$ 350,000
Reserve for Subsequent Year's Expenditures	\$ 223,457	\$ 200,000	\$ 300,000
TOTAL RESERVE	\$ 710,916	\$ 746,386	\$ 876,386
TOTAL RESERVE	\$ 710,916	\$ 746,386	\$ 876,386
BALANCE	\$ 3,268,297	\$ 39,856	\$ 261,563
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 5,784,502	\$ 6,951,813	\$ 4,240,311

Park & Recreation

Revenue and Expense Statement

EGF O/S ACQ & DEBT SERV (2/3) FUND 105052

	FY 2002 ACTUAL	FY 2003 ESTIMATED	FY 2004 PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 3,004,379	\$ 4,295,060	\$ 3,158,491
Designated for Unrealized Gains	\$ -	\$ 12,497	\$ -
Reserve for Advances and Deposits	\$ 622,006	\$ 1,339,398	\$ 1,339,398
TOTAL BALANCE	\$ 3,626,385	\$ 5,646,955	\$ 4,497,889
REVENUE			
Franchise /Sales Taxes	\$ 8,861,055	\$ 5,864,164	\$ 6,747,640
Interest Earnings	\$ 75,018	\$ 53,500	\$ 53,500
Other	\$ -	\$ 11,399	\$ -
TOTAL REVENUE	\$ 8,936,073	\$ 5,929,063	\$ 6,801,140
TOTAL BALANCE AND REVENUE	\$ 12,562,458	\$ 11,576,018	\$ 11,299,029
EXPENSE			
OPERATING EXPENSE			
District No. 1 for Bond Interest and Redemption	\$ 6,915,503	\$ 6,340,218 ⁽¹⁾	\$ 7,176,418
Regional Park Maintenance Reimbursement	\$ -	\$ 737,911 ⁽²⁾	\$ -
TOTAL OPERATING EXPENSE	\$ 6,915,503	\$ 7,078,129	\$ 7,176,418
TOTAL EXPENSE	\$ 6,915,503	\$ 7,078,129	\$ 7,176,418
RESERVE			
Designated for Unrealized Gains	\$ 12,497	\$ -	\$ -
Reserve for Advances and Deposits	\$ 1,339,398	\$ 1,339,398	\$ 1,339,398
TOTAL RESERVE	\$ 1,351,895	\$ 1,339,398	\$ 1,339,398
TOTAL RESERVE	\$ 1,351,895	\$ 1,339,398	\$ 1,339,398
BALANCE	\$ 4,295,060	\$ 3,158,491	\$ 2,783,213
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 12,562,458	\$ 11,576,018	\$ 11,299,029

(1) Budgeted transfer reduced by \$700,000 due to transfer from Open Space Acquisition Fund to Open Space Facilities District Fund for bond payments.

(2) \$737,911 in expenses originally budgeted in EGF 1/3rd will be paid from 2/3rds fund.

Park & Recreation

Revenue and Expense Statement

GOLF COURSE ENTERPRISE FUND 41400

	FY 2002 ACTUAL	FY 2003 ESTIMATED	FY 2004 PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	(1) \$ 2,292,716	\$ 1,549,619	\$ 4,174,161
CIP Continuing Appropriation	\$ 2,052,217	\$ -	\$ -
CIP Encumbrance - Prior Year	\$ 173,171	\$ -	\$ -
Contingency Reserve - Prior Year	\$ 692,550	\$ 728,089	\$ 754,695
Operating Encumbrance - Prior Year	\$ 236,863	\$ 197,866	\$ 112,185
Prior Year Balance Adjustment	\$ 93,935	\$ -	\$ -
Reserve for Continuing Appropriations	\$ -	\$ 2,336,190	\$ 2,035,148
Reserve for Encumbrances	\$ -	\$ -	\$ 223,026
TOTAL BALANCE	\$ 5,541,452	\$ 4,811,764	\$ 7,299,215
REVENUE			
Concessions	\$ 682,273	\$ 995,011	\$ 995,011
Golf Fees	\$ 6,752,173	\$ 9,787,375	\$ 10,536,491
Interest	\$ 360,275	\$ 369,796	\$ 215,900
Miscellaneous Revenue	\$ 7,821	\$ 5,488	\$ -
TOTAL REVENUE	\$ 7,802,542	\$ 11,157,670	\$ 11,747,402
TOTAL BALANCE AND REVENUE	\$ 13,343,994	\$ 15,969,434	\$ 19,046,617
EXPENSE			
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Total Capital Improvements Program	(2) \$ 1,449,201	\$ 1,150,000	\$ 580,000
TOTAL CIP EXPENSE	\$ 1,449,201	\$ 1,150,000	\$ 580,000
OPERATING EXPENSE			
Operating Encumbrance	\$ 197,866	\$ 112,185	\$ -
Operating Expenses	\$ 5,803,387	\$ 6,161,199	\$ 7,147,745
Rent Payment to General Fund	\$ 1,279,642	\$ 1,359,020	\$ 1,681,628
TOTAL OPERATING EXPENSE	\$ 7,280,895	\$ 7,632,404	\$ 8,829,373
TOTAL EXPENSE	\$ 8,730,096	\$ 8,782,404	\$ 9,409,373
RESERVE			
Contingency Reserve	(3) \$ 728,089	\$ 754,695	\$ 882,937
Reserve for Continuing Appropriations	\$ 2,336,190	\$ 2,035,148	\$ 2,000,000
Reserve for Encumbrances	\$ -	\$ 223,026	\$ -
TOTAL RESERVE	\$ 3,064,279	\$ 3,012,869	\$ 2,882,937
TOTAL RESERVE	\$ 3,064,279	\$ 3,012,869	\$ 2,882,937
BALANCE	\$ 1,549,619	\$ 4,174,161	\$ 6,754,307
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 13,343,994	\$ 15,969,434	\$ 19,046,617

(1) Balance available to be used for Capital Improvements Program Projects, including implementing new Balboa Park Golf Course Master Plan and Torrey Pines Clubhouse Replacement.

(2) Fiscal Year 2004 Capital Improvement Program projects include: Torrey Pines Replacement of North/South Course Restrooms; Balboa Park Golf Course Restroom Renovation; Balboa Park 18-Hole Golf Course Concrete Step and Hand Railing Replacement; and Balboa Park Golf Course Fence Replacement.

(3) Standard Operating Contingency Reserve is 10% of operating expenses.

Park & Recreation

Revenue and Expense Statement

LOS PENASQUITOS CANYON PRESERVE FUND 10582

	FY 2002 ACTUAL	FY 2003 ESTIMATED	FY 2004 PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 20,725	\$ 8,804	\$ 25,998
Prior Year Reserve for Encumbrances/Advance to Central Garage	\$ 47,526	\$ 52,674	\$ 53,674
Prior Year Reserves/Designated	\$ 2,215	\$ 1,168	\$ -
TOTAL BALANCE	\$ 70,466	\$ 62,646	\$ 79,672
REVENUE			
Concession Leases	\$ 17,011	\$ 17,000	\$ 6,000
Fines, Forfeiture and Penalties	\$ 213	\$ 204	\$ -
Transfer from EGF (10501)	\$ -	\$ 25,000	\$ 25,000
Transfer from Other Funds	\$ 114,181	\$ 115,000	\$ 115,000
TOTAL REVENUE	\$ 131,405	\$ 157,204	\$ 146,000
TOTAL BALANCE AND REVENUE	\$ 201,871	\$ 219,850	\$ 225,672
EXPENSE			
OPERATING EXPENSE			
Non-Personnel Expense	\$ 33,971	\$ 31,741	\$ 30,124
Personnel Expense	\$ 104,397	\$ 108,407	\$ 132,245
Prior Year Expenditures	\$ 856	\$ 30	\$ -
TOTAL OPERATING EXPENSE	\$ 139,224	\$ 140,178	\$ 162,369
TOTAL EXPENSE	\$ 139,224	\$ 140,178	\$ 162,369
RESERVE			
Advance to Central Garage	\$ 52,674	\$ 52,674	\$ 52,674
Reserve Designated	\$ 1,168	\$ -	\$ -
Reserve for Encumbrances	\$ -	\$ 1,000	\$ 1,000
TOTAL RESERVE	\$ 53,842	\$ 53,674	\$ 53,674
TOTAL RESERVE	\$ 53,842	\$ 53,674	\$ 53,674
BALANCE	\$ 8,805	\$ 25,998	\$ 9,629
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 201,871	\$ 219,850	\$ 225,672

Park & Recreation

Revenue and Expense Statement

OPEN SPACE PK FACILITES FUND 71631

	FY 2002 ACTUAL	FY 2003 ESTIMATED	FY 2004 PROPOSED
BEGINNING BALANCE AND RESERVE			
Designated for Unrealized Gains	\$ 64,642	\$ 9,525	\$ -
Reserved Carried Forward for July 1 Interest Payment	\$ 1,256,831	\$ 1,567,067	\$ 1,816,592
TOTAL BALANCE	\$ 1,321,473	\$ 1,576,592	\$ 1,816,592
REVENUE			
Environmental Growth Fund Transfer	\$ 5,515,503	\$ 6,340,218 ⁽¹⁾	\$ 7,176,418
Interest on Investments	\$ 255,570	\$ 240,000	\$ 53,500
Transfer from Open Space Fund 30252	\$ 1,400,000	\$ 700,000	\$ -
TOTAL REVENUE	\$ 7,171,073	\$ 7,280,218	\$ 7,229,918
TOTAL BALANCE AND REVENUE	\$ 8,492,546	\$ 8,856,810	\$ 9,046,510
EXPENSE			
OPERATING EXPENSE			
Bond Interest and Redemption	\$ 6,915,503	\$ 7,040,218	\$ 7,176,418
Miscellaneous Bond Expense	\$ 451	\$ -	\$ -
TOTAL OPERATING EXPENSE	\$ 6,915,954	\$ 7,040,218	\$ 7,176,418
TOTAL EXPENSE	\$ 6,915,954	\$ 7,040,218	\$ 7,176,418
RESERVE			
Designated for Unrealized Gains	\$ 9,525	\$ -	\$ -
Reserve for Ensuing Year July 1 Interest Payment	\$ 1,567,067	\$ 1,816,592	\$ 1,870,092
TOTAL RESERVE	\$ 1,576,592	\$ 1,816,592	\$ 1,870,092
TOTAL RESERVE	\$ 1,576,592	\$ 1,816,592	\$ 1,870,092
BALANCE	\$ -	\$ -	\$ -
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 8,492,546	\$ 8,856,810	\$ 9,046,510

(1) Budgeted transfer adjusted by \$700,000 due to transfer from Open Space Acquisition Fund to Open Space Facilities District Fund for bond payments.